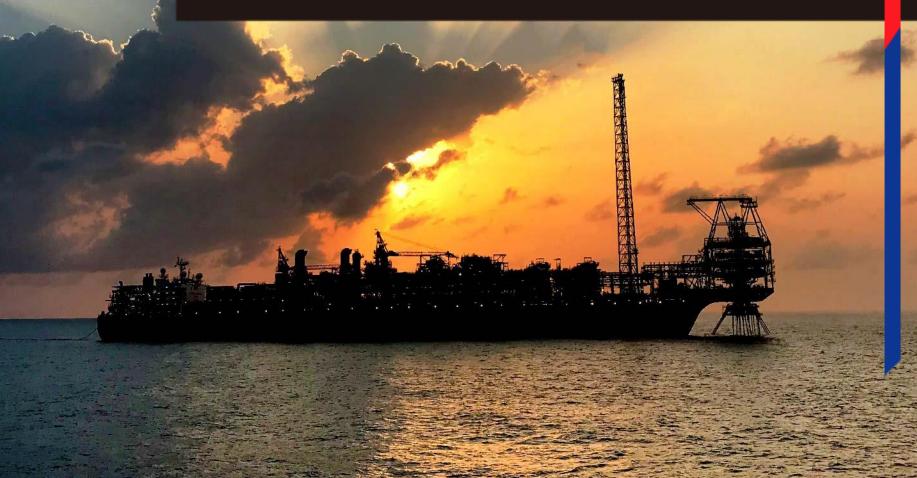


Analysts Presentation

February 10, 2021





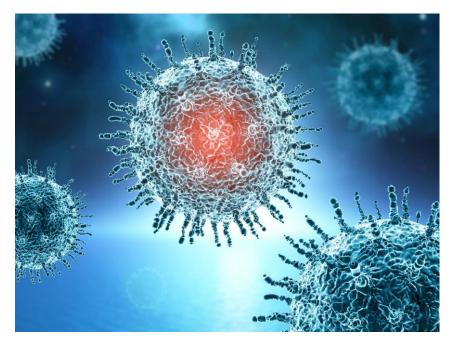


Highlight

Financial Results

FY2020 : Highlights





- Simulated construction cost increase due to COVID-19 was included in 2020 closing.
- Reduction of charter and operation revenue was recognized as the result of oil production stop due to COVID-19.
- Revenue is JPY 309.9 billion
- Net loss is JPY 13.0 billion
- Annual dividend : JPY 45.00 per share

FY2020 : New Awards





• Awarded 2 FPSOs

 Awarded O&M contract for FPSO Sangomar

FPSO Sangomar

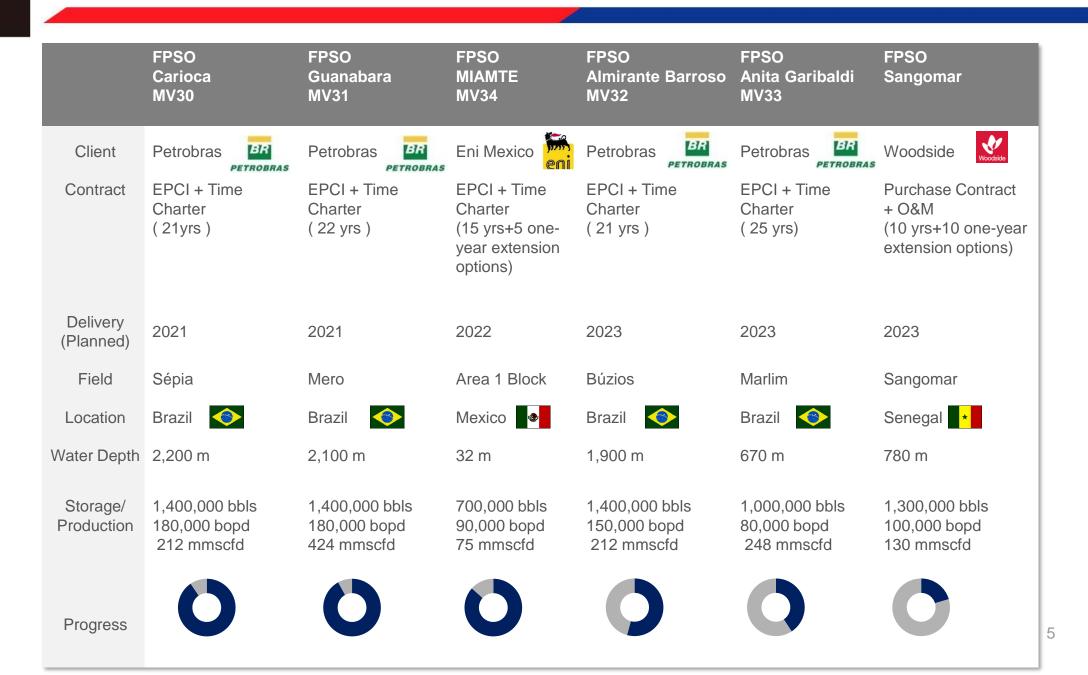
Client	Woodside
Contract	Purchase Contract
Field Location	Sangomar Field (Senegal)
Water Depth	780m
Oil Production	100,000 bopd
Gas Production	130 mmscfd
Storage Capacity	1,300,000 bbls

Equinor Bacalhau FPSO

Client	Equinor
Contract	Sales and Purchase Agreement
Field Location	Bacalhau Field (ex Carcara Brazil)
Water Depth	2,050m
Oil Production	220,000 bopd
Gas Production	530 mmscfd
Storage Capacity	2,000,000 bbls

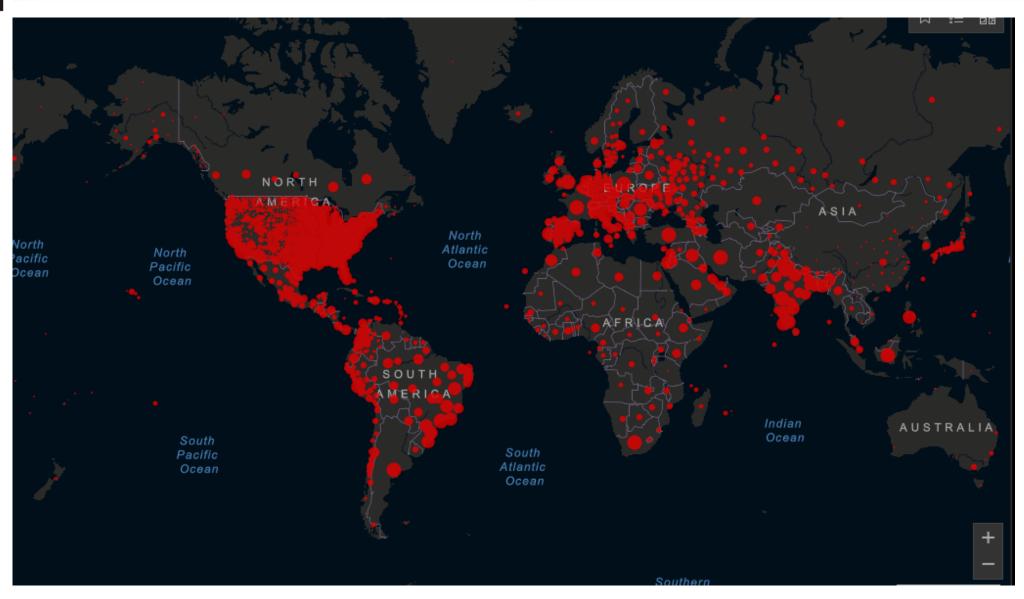
FY2020 : EPC(I) (as of December 2020)





(Reference)Infection status of COVID-19





EPC(I) / Charter / O&M Period

As of February 2021



Time Charter option period

O&M period

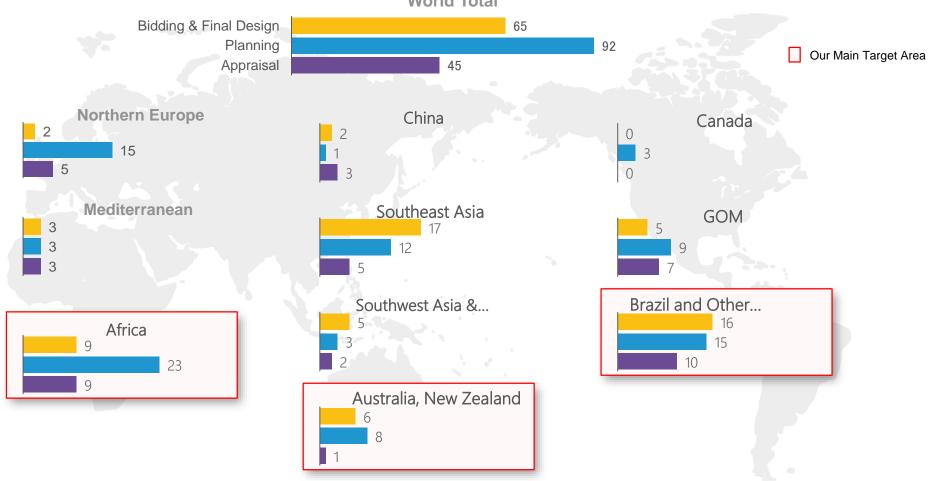
•	(*)			2004	2006	2008	2010	2012	2014	2016	2018	2020	2022	2024	2026	2028	2030
1	FPSO Sangomar	Woodside	*											10y			
2	32.5 FPSO Anita Garibaldi MV33	Petrobras												25y			
3	35.0 FPSO Almirante Barroso MV32	Petrobras												21y			
4	35.0 FPSO MIAMTE MV34	Eni	٩										15y				
5	29.4 FPSO Guanabara MV31	Petrobras											22y				
6	29.4 FPSO Carioca MV30	Petrobras											21y				
1	29.4 FPSO Cidade de Campos dos Goytacaze MV29	^S Petrobras									20y						
2	25.0 FPSO Prof. John Evans Atta Mills	Tullow	*								10y						
3	29.4 FPSO Cidade de Caraguatatuba MV27	Total									20y						
4	29.4 FPSO Cidade de Itaguai MV26	Petrobras								20y							
5	29.4 FPSO Cidade de Mangaratiba MV24	Petrobras							2	:0y							
6	34.0 FPSO Cidade de Sao Paulo MV23	Petrobras							20y								
7	42.5 FPSO Cidade de Angra dos Reis MV22	Petrobras					15	y									15y
8	50.0 FPSO Cidade de Santos MV20	Petrobras					12y							-			
9	45.0 FPSO Cidade de Niteroi MV18	Petrobras				9)y				6)						
10	65.0 FSO Rang Dong MV17	JVPC	*			9ر	/				7.5	/				у	
11	40.6 FSO Cidade de Macae MV15	Petrobras				20y											
12	42.0 FSO Rong Doi MV12	KNOC	*		7	'y			8y								
13	50.0 FPSO Baobab Ivoirien MV10	CNR			10y						5y						
-	40.0 FPSO Stybarrow Venture MV16	standby				7y +											
1	FPSO Raroa	OMV							15y								
2	FPSO Kwame Nkrumah MV21	Tullow	*					15y									
3	FPSO Pyrenees Venture	BHPB					15y										
4	FPSO Fluminense	Shell		18.5y													

Projects in Planning Pipeline (Appraisal, Planning, and Bidding/Final Design) as of January 2021



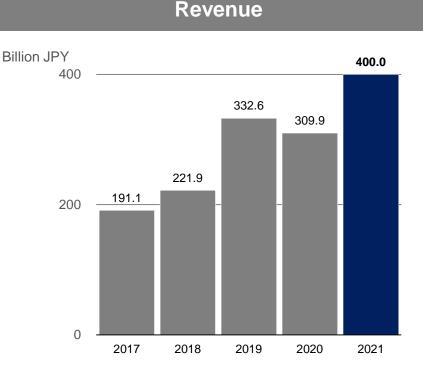
Although some investment decisions are suspended due to the impact of COVID-19, potential demand is expected to remain consistent at the current oil price level*, and development of new projects is expected to proceed steadily.

* The U.S. Energy Information Administration (EIA) expects that Brent prices will average USD49/barrel in 2021 (Short-Term Energy Outlook on Dec 8, 2020)
World Total

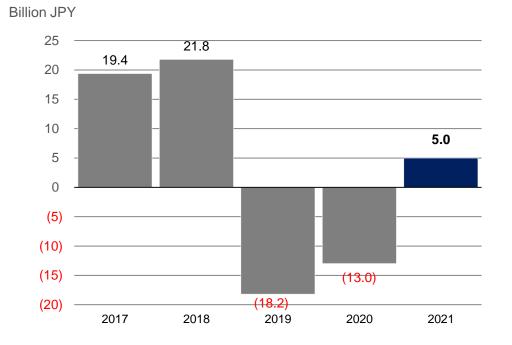




FY2021 : Outlook



Profit Attributable to Owners of Parent



- Revenue is expected to <u>hit record a high of JPY 400 billion</u> primarily due to progress of EPCI projects
- JPY 5 billion of profit attributable to owners of parent is expected owing to increase in revenue despite the effect of COVID-19 which still remains this year and a large amount of special repair projects cost for FPSOs/ FSO which have served for long time in Brazil.



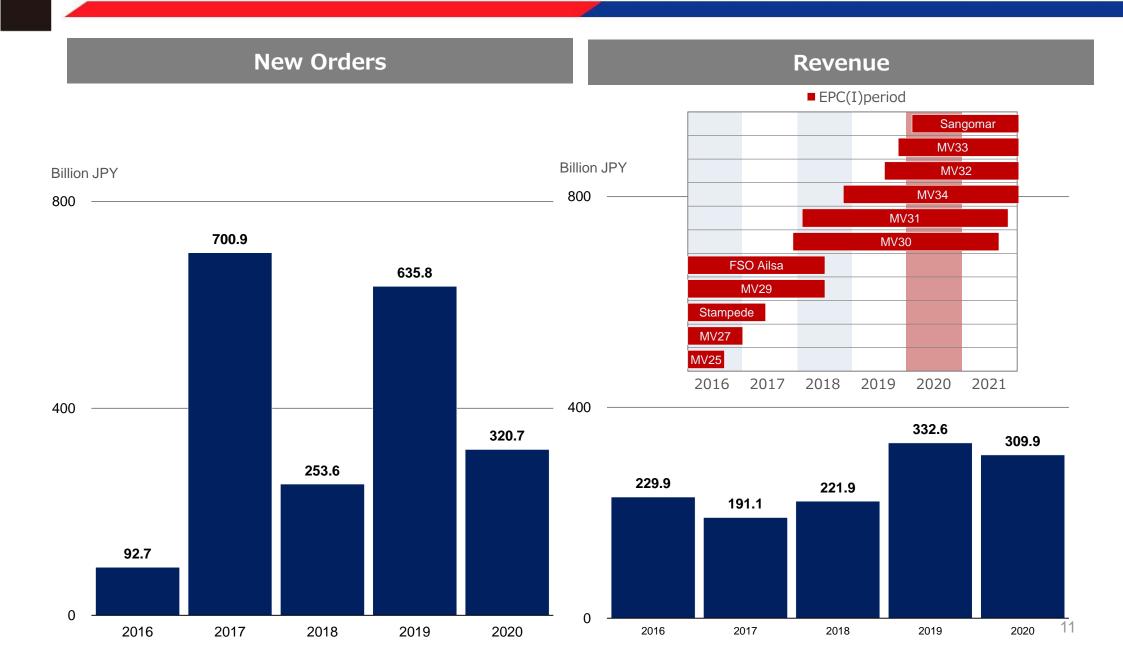


Highlight

Financial Results

New Orders / Revenue





Order Backlogs



Order backlogs for MODEC Group's share in

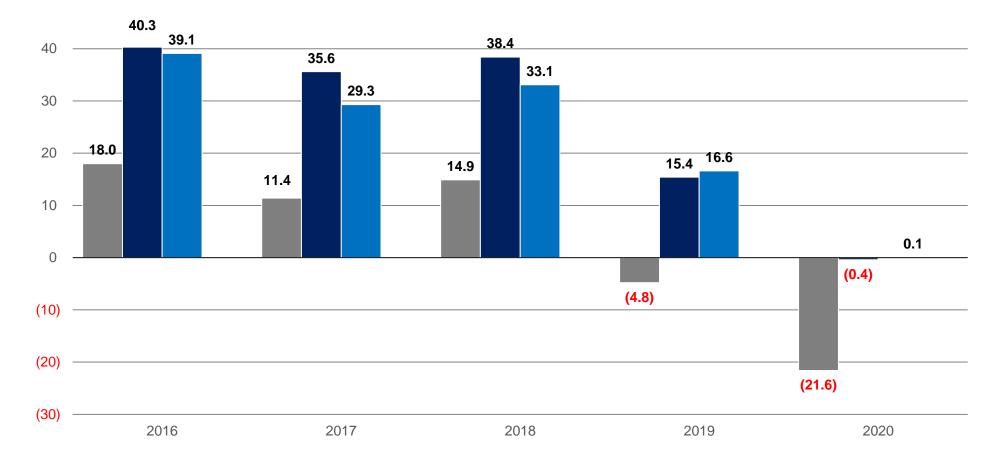
the "Lease, Charter and O&M services" of the affiliates accounted for by the equity method **Billion JPY** 1,387.0 1,237.1 1,200 1,144.4 1,087.6 817.6 755.0 800 648.9 569.4 534.5 494.7 400 0 12 2016 2017 2018 2019 2020 2016 2017 2018 2019 2020

Operating Income



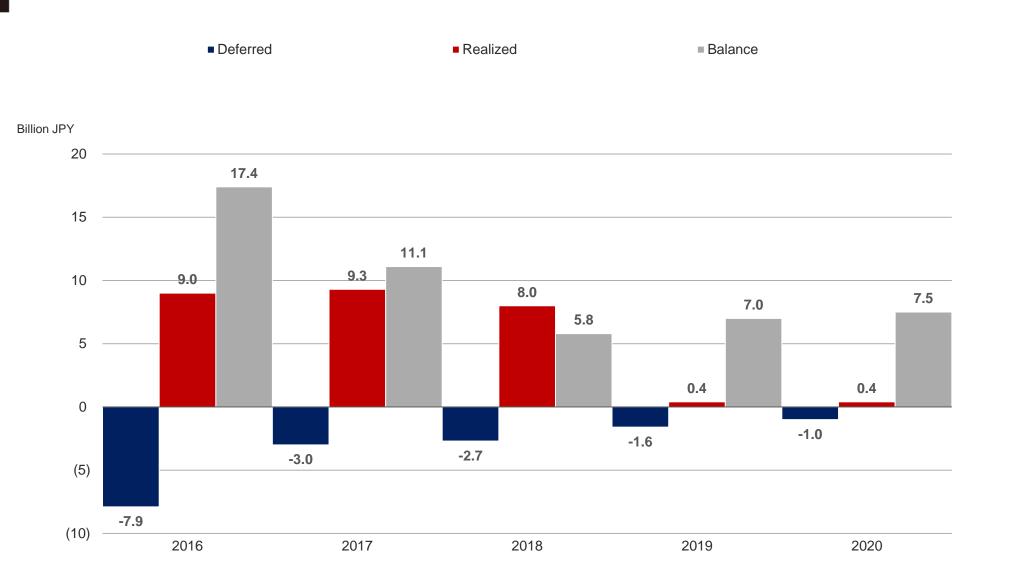
Billion JPY

A A : Consolidated Operating Profit
 A + B B : Operating Profit (equity method portion)
 A + B + C C : Influence of Deferred/Realized Profits



Influence of Deferred/Realized Profits





(Reference)Review of project profit



Concept of project profit review

Profit forecast before review due to COVID-19

Other Income

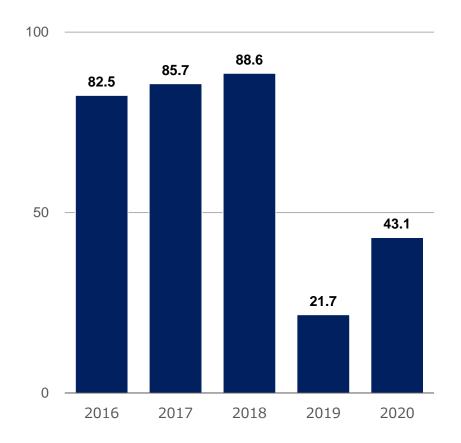


16

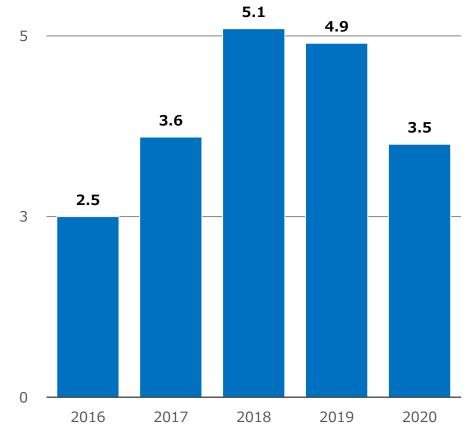
Equity in Earnings of Affiliates

Net Interest Income

Million USD





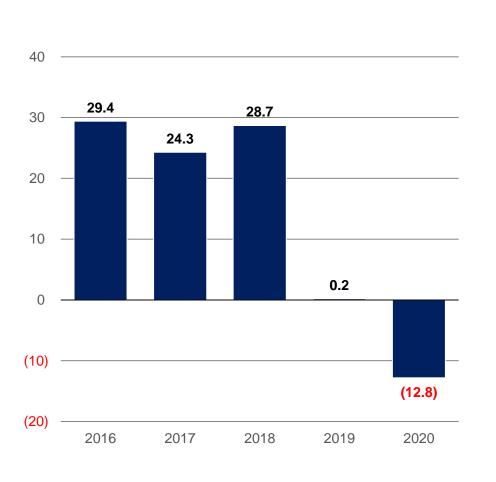


Ordinary Profits / Profit Attributable to Owners of Parent



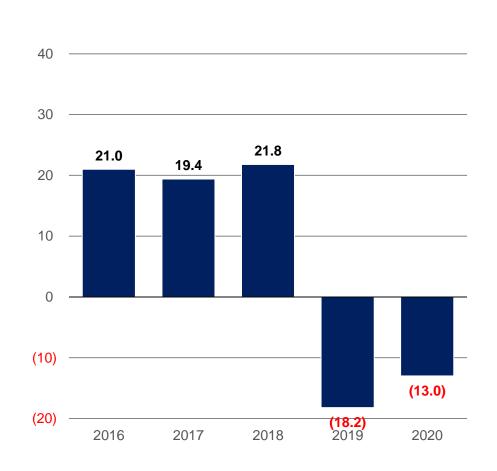
Ordinary Profit

Billion JPY



Profit Attributable to Owners of Parent

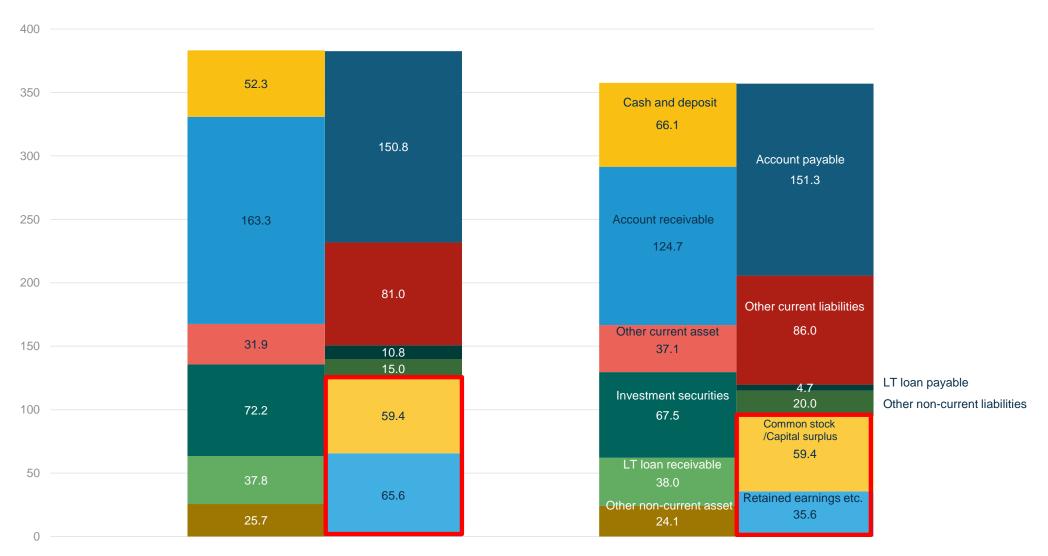
Billion JPY



Balance Sheet



Billion JPY



Key Financial Indicators

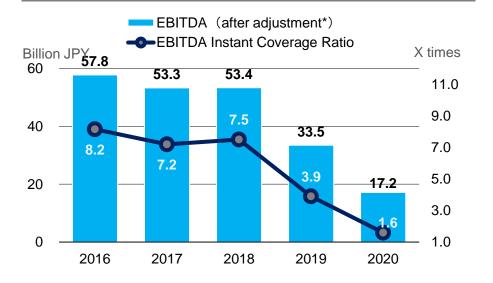


2.5

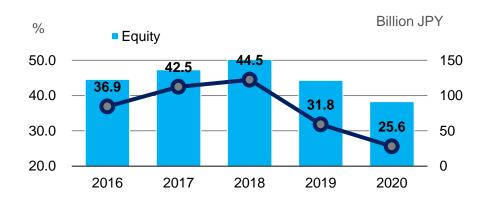
1.0

2020

EBITDA



Equity Ratio



Interest-Bearing Debt Total interest-bearing debt (after adjustment*) 14.9 X times Billion JPY -Total interest-bearing debt/EBITDA 300 14.5 13.0 56. 11.5 200 10.0 166.1 161.6 159.7 8.5 7.0 95.6 4.8 100 5.5 2.9 3.0 6 4.0 1.8

2018

0

2016

0

2017

*Adjustment: Adding MODEC group's share in affiliates accounted for by the equity method

2019







Thank you